BDC Advisors, LLC

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A M BO BB	Sources / Notes:    Sources / Notes:   Sources / Notes:   10 DVOG from 3/19/96 memo from Stephen Spargo to Sherif Abdelhak [DM2036.TIF page 1 of 34]; Centennial from PA Health Care Cost Containment Council ('PHC4'), 1995 NPR reported in 1997 PHC4 reports applied to NPR.   Sources / Notes:   Containment Council ('PHC4'), 1995 NPR reporting.   Sources / Notes:   Containment Council ('PHC4'), 1995 NPR reporting.   Containment Council ('PHC4'), 1995 NPR reporting.
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ľ	Inalpractice Insurance Cost Impact - Centennial Hospitals		
4 60	_	EXHIBIT 16.5	T
4	L		
ကြ	Determine the increase in CAT fund and malpractice premiums over 1997 base line	ctice premiums over 1997 base line	
<u> </u>	METHODOLOGY		
0 0	\$ Impact = Actual CAT Fund increase in each year 1997 1998 and setimated 1909 and	Br 1997 1998 and estimated 1000 pure set-in 1700.	
위티	RES	To contract and assumed as the actual 1996	
13 2			
<del>4</del> 5	Est. AHERF Earning Impact (\$000)  By Facility	1994 1995 1996 1997 1998 1999	
82			
28	By Obligated G AGH	(129) (448) (436)	
8		3	_
9 8	DVOG	(214) (482) (214) (704)	
8 8		(5.057) (6.059) (5.883)	
३ हि	CALCULATION DETAIL	(101.7)	
ဂ္ဂဗ္ဂ			
37	_	CY1994 CY1995 CY1996 CY1997 CY1999 Source / Notes	
888		\$ 15,187,000 15,187,000	
<del>1</del>	AHERF entities added EVOS (h)	75.0% 25.3% 2.5%	
3 8	% increase	5,798,000 3,339,000 6,930,000 6,741,000 6,741,000 6,741,000 6,741,000 6,741,000 6,741,000	-
4 8	AHERF entities added FY97 (c) % increase	3,759,000	
\$ 4	Total AHERF CAT Fund Premium	1/6% -2% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%	
<b>₽</b>		\$ 000,188,62 \$ 000,123,5	
र जि	AHERF base entities (a) % increase	\$ 6,595,000 \$ 7,227,500 \$ 10,171,500 \$ 15,359,500 \$ 15,187,000	
18 2	AHERF entities added FY95 (b)	51% 51% 0% 5 5 134 500 % 6 8 3 5 5 0 %	
8		12% 33%	
2 2 3	AHERF entities added FY97 (c) % increase	\$ 3,759,00	
888	Total AHERF CAT Fund Premium	46%	
3 2 8			
8 2	Incremental EBITDA Impact (\$000s)	FY1996 FY1997 FY1998 FY1999	
18	Case enities (8)	(2,944) \$ (8,132) \$	
8 21 88	Entities added FY97 (c) Total	(597) \$ (2,267) \$ (597) \$ (1,186) \$	
		5	<del>-</del>

	Γ						<del></del>																													
		EXHIBIT 16.5		Source: PA Health Care Cost Conference Cost	Used for facility level allocation (1999 based on 1998 actual)									Calculated							Used for facility level allocation															
	  -  			\$ 450,131,000	\$ 44,479,000	\$ 180,211,000		\$ 290,132,000		\$ 27,614,862	\$ 101,744,000	000,981,871				21%	14%	800	100%	94	% <u>*</u>	20%	38%	100%	(4,249)		(420)	(453)	(1,136)		(2,173)		FY1999	(165)	(68)	(249)
	I			450,131,000	44,479,000 48,006,000	180,211,000		290,132,000	67 576 062	27,614,862		-		93%	% % %	21%	100%		100%	14%	<b>%9</b>	20%	38%	100%	(4,341)		(429)	(1,738)	(1,161)	-	(2,267)		FY1998	(170)	(69) (243)	(256) (448)
	၅			4	50,293,000 57,297,000	212,699,000 132,029,000 \$		\$ 000,880,618	25.300.724 \$		16,612,246			49%	% % 9 9	24%	100%	Č	%001 1	22%	%0	43% 44%	22%	100%	(1,453)		(166)	(701)	(435)		(2,057) \$	EV1007		(129)	(254)	(85) (129)
	u.			394,561,000 \$	57,798,000	189,993,000 134,149,000 \$	300 470 000	322,47,0,000	,		· ·	•		<b>48</b> %	%º 1%	23%	100%	100%	8						69		49		····-	•	9 64	Y1996		69		69
-				403,861,000 \$	55,546,000	127,317,000 \$	302,900,000		,				-	50%	%.	22% 16%	100%	100%														FY1995 F				
	ial Hospitals	Significant and		69		•	v	•	₩		s									-																
O	Malpractice Insurance Cost Impact - Centennial Hospitals		nt Revenue utities (a)	Allegheny General Hospital AUH, Bucks County	AUH, Elkins Park AUH, MCP	St. Christopher's Children	added FY95 (b) AUH, Hahnemann	(a) 1007 babba	AUMC, Allegheny Valley	Forbes Regional Hospital	AUH, Graduate		ities (a)	Allegneny General Hospital AUH, Bucks County	AUH, Eikins Park	St. Christopher's Children	dded EVOS (h)	AUH, Hahnemann	(1) COX (1)	added FYS7 (c) AUMC, Allegheny Valley	Forbes Regional Hospital	AUH, City Ave & Parkview		ties (a)	Aucylierly General Hospital act (\$000)	AUH. Bucks County	AUH, Elkins Park	AUH, MCP St. Christopher's Children	ded FY95 (h)	AUH, Hahnemann			added FY97 (c)	AUMC, Canonsburg	Forbes Regional Hospital AUH, City Ave & Parkview	AUH, Graduate
A B	Malpractice Insur	· _	Net Patie RF base er		900g 000g		AHERF entitles added FY95 (b) DVOG AUH, Hahnema	AHERE entities added 5007 (c)	AUMC		•	%NPR	AHERF base entities (a)			DVOG	AHERF entitles added FVos (h)	DVOG	AHEDE antition of	AUMC AUMC AUMC Cannel		Centennial AL		AHERF base entities (a)	VOG Imp	DVOG			AHERF entitles added FY95 (h)		DVOG Total		AHERF entities added FY97 (c)		AUMC For	
		7 88	88	2	2 4	5 8	12 8 2	P 8	20 00	<b>8</b> 2	88	8 8 8	28	8 2 3	89 82	8	g g	68	9 9	185	8	8 8	श	9 6	8 6	크드	200	<u> 1</u>	က်ကြ	<u>⊡</u>	ച	हाः				<u> </u>

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File: 110804 External Market Impact\_Centennial.xls Sheet: Majpractice EXHIBIT 16.5

Interference persections contents of the content of 1959sept 17
Physician's News Digest, "CAT Fund Fight Brings Historical Tort Reform", 12/96 PA Medical Society, "History of Mandatory Coverage & Medical Liability Reform"

St. Christopher's Hosp for Children

(b) Entities added FY95:

Medical College of PA Hospital

Allegheny General Hospital Bucks County Hospital Elkins Park Hospital

//Notes: 8 (a) Base entities: ^!!adheny Ge

Hahnemann University Hospital (c) Entities added FY97:

Forbes Health System Graduate Health System Allegheny Valley Hospital

Cannonsburg General Hospital

PA Health Care Cost Containment Council Hospital Financials

Malpractice Insurance Cost Impact - Centennial Hospitals

# Exhibit 17 - Materials Considered List



The following is a list of materials that I, Robert A. Dickinson, reviewed or relied upon in the preparation of my report dated November 9, 2004.

#### Case Materials

- 1. PwC Response to Unsecured Creditors First Amended Complaint.
- 2. Report of R. Bruce Den Uyl, September 3, 2004.
- 3. Response of the Official Committee of Unsecured Creditors of AHERF to Defendant PricewaterhouseCoopers, LLP's First Set of Interrogatories.
- 4. Robert W. Berliner Supplementary Expert Report, September 3, 2004.
- 5. Supplemental Response of the Official Committee of Unsecured Creditors of AHERF to Defendant PricewaterhouseCoopers, LLP's First Set of Interrogatories.
- 6. Thomas W. Singleton, Turnaround Evaluation as of September 30, 1996, Expert Report dated August 2004.
- 7. Unsecured Creditors First Amended Complaint.

# **Depositions and Affidavits**

- 8. Anne Morse Deposition
- 9. Anthony Sanzo Deposition
- 10. Calvin Bland Deposition
- 11. Charles Martin Deposition
- 12. Daniel Stickler Deposition
- 13. David R. Mayeux Deposition
- 14. Edward Malmstrom Deposition
- 15. Harvey Levy Deposition
- 16. Judy Harrington Deposition
- 17. Lorrie Warner Declaration
- 18. Margaret McGoldrick Deposition
- 19. Mary Goessler, M.D. Deposition
- 20. Patrick Hurst Affidavit
- 21. Patrick Hurst Deposition
- 22. Robert M. McNair, Jr. Deposition
- 23. Shelly Gebar Deposition
- 24. Thomas W. Singleton Deposition

## **Documents**

- 25. "Allegheny Integrated Health Group, Strategic Business Plan, AHERF, December 1994". DBR-AA22586-22618.
- 26. "Delaware Valley Planning Initiative 1993-1994, Executive Summary", AHERF. Exhibit
- 27. "Delaware Valley Planning Initiative Assessment of Internal Environment", AHERF. SA038.9-.33.
- 28. "Healthcare Delivery and Financing Progress Report, AHERF, March 1995". JD-SA-0000853-867.

#### **Documents** (continued)

- 29. 1997 AHERF-E Financial Reporting Summary, July 17, 1996. PR-SEC-00979.
- 30. AEHRF Board of Trustees Annual Reports, 1995-1997.
- 31. AHERF audited financial statements, 1990-1997.
- 32. AHERF Board of Trustees minutes: December 16, 1994, December 14, 1995, March 27, 1997, April 10, 1997.
- 33. AHERF Board of Trustees Retreat, April 5, 1997, Board Book, Market Analysis, SA1812. Exhibit 723.
- 34. AHERF Executive Committee minutes: April 29, 1996, October 7, 1996, October 17, 1996, February 9, 1998, May 14, 1998, June 5, 1998, June 13, 1998, June 20, 1998, June 26, 1998, July 17, 1998, October 1, 1998, October 27, 1998
- 35. AHERF Finance Committee minutes: October 15, 1993, December 17, 1993, April 8, 1994, June 27, 1994, October 10, 1994, April 3, 1995, June 23, 1995, December 4, 1995, June 10, 1996, December 2, 1996, March 14, 1997, June 20, 1997, October 30, 1997; Carol Gordon Notes: October 1994, April 3, 1995, June 23, 1995, June 10, 1996, December 2, 1996, March 14, 1997, June 20, 1997, October 30, 1997
- 36. AHERF Financial Reporting Summary, June 1997. DB-CM-10-00370.
- 37. AHERF letter to Pennsylvania Governor Ridge, December 2, 1997.
- 38. AHERF Managed Care Status reports, DM209.TIF, pp. 1-67.
- 39. AHERF Official Statements March 9, 1995, May 30, 1996 and June 13, 1996.
- 40. AHERF risk sharing agreements: Keystone, DC7474 pp. 1-19; HealthAmerica, COV0744-0795 and COV0844-0995; and USHealthCare, DB-CM-02-00108-00377.
- 41. AIHG Board of Trustee Board Books, 1994-1998.
- 42. Annual Meeting of the Board of Trustees, MCP and HUHS, December 14, 1995 Board Book, Health Care Delivery and Financing, Progress Report, December 1995 Executive Summary. DBR-LI0019948-20384.
- 43. Coopers & Lybrand AHERF Management Comment Letters, FYE 1995-1997.
- 44. Coopers & Lybrand FY1996 trial balance, CL010979-CL011595.
- 45. Due Diligence Material Related to Acquisition of the United Hospitals.
- 46. DVOG net patient revenue, CL010584-010585; DVOG adjustments to accounts receivable, CL010553 - 010555; FY1996 DVOG financial statements, CL 010463-010487.
- 47. Exhibit 1672.
- 48. Exhibit 901.
- 49. FY1996 Budget Book. PR-RA 00418-00576.
- 50. FY1997 Budget Book. PR-RA 00577-00715.
- 51. FY1998 Budget Book. PR-RA 00716-00878.
- 52. June 30, 1997 Year-End AHERF Financial Reporting Summary. DB-CM-10-00311.
- 53. June 30, 1998 AHERF Patient Financial Services Report. TN RC033 04865.
- 54. Memo from Joseph Scharf to Kelly Mertz. PR-DLC-160-02768-88.
- 55. Memorandum from Daniel Cancelmi, Senior Director, Corporate Accounting and Financial Reporting to Al Adamezak, December 1, 1997. DBR-AA8461-62.
- 56. Memorandum from Stephen H. Spargo, Senior Vice President, Corporate Support Services for AHERF to Sherif Abdelhak and David W. McConnell, March 19, 1996. Exhibit 271.
- 57. Secondary Market Disclosure Reports, 1992-1997.

58. Special Meeting of the Board of Trustees of AHERF, September 16, 1996 Board Book, 10 Year Self Assessment Report - Hospital System / AIHG. Exhibit 1988.

### **Publicly Available Reports**

- 59. "A Report on Welfare Reform in Pennsylvania at the One Year Mark March 3, 1998", Philadelphia Unemployment Project, Executive Summary.
- 60. "Allegheny: What Happened and Why", paper published at the 1999 Annual Meeting of the American Health Lawyers by Howard A. Burde, Esq., Deputy General Counsel of the Governor's Office of General Counsel, June 27-30, 1999, Chicago, IL.
- 61. "Financial Performance of Academic Health Center Hospitals, 1994-2000", published by The Commonwealth Fund, September 2002.
- 62. "Health Care after Welfare: An Update of Findings from State-Level Leaver Studies", Jocelyn Guyer, Center on Budget and Policy Priorities, August 16, 2000.
- 63. "History of Mandatory Coverage & Medical Liability Reform in the 1990s", Pennsylvania Medical Society.
- 64. "The AHERF Bankruptcy and its Aftermath: Implications for Managers and Trustees, Part 1", Cain Brothers, published in Strategies in Capital Finance, Summer 1999, Volume 27.
- 65. "The Fall of the House of AHERF: The Allegheny Bankruptcy" written by Lawton R. Burns, John Cacciamani, James Clement and Welman Aquino in the January/February edition of Health Affairs, vol. 19, no. 1.
- 66. "The Impact of the Medicare Balanced Budget Refinement Act on Medicare Payments to Hospitals", American Hospital Association, February 1, 2000 (i.e., Lewin Report).
- 67. "Welfare Reform Less Than Meets the Eye" Michael Tanner, Policy Analysis No. 473, April 1, 2003, The Cato Institute.
- 68. Delaware Valley Healthcare Council, Environmental Assessment, 1999 Update Executive Summary and Report.
- 69. Federal Register.
- 70. Gartner Group Healthcare Market Overview, June 1, 1999.
- 71. Greater Philadelphia's Challenge: Capitalizing on Change in the Regional Health Care Economy, Pennsylvania Economy League, Inc., February 1996.
- 72. Medicaid in Pennsylvania", Peg J. Dierkers, Deputy Secretary for Medical Assistance Programs, Department of Public Welfare, March 2000.
- 73. Medical Assistance Bulletin, Commonwealth of Pennsylvania, Department of Public Welfare, No. 99-96-05, June 14, 1996.

#### <u>Data</u>

- 74. American Hospital Association Guide to Hospitals, 1994-1997.
- 75. American Hospital Directory, on-line subscription, various years.
- 76. Center for Medicare Services, AHERF-E hospital costs reports and cost report data, various
- 77. Data from American Association of Health Plans.
- 78. Data from Pennsylvania Department of Health, Division of Health Statistics, 1994-1998.
- 79. Data from Pennsylvania State Data Center, 1995-1999.
- 80. HCA 10-K reports, 1996-2000.

# Data (continued)

- 81. HCRIS Medicare Cost Report data files, various years.
- 82. Pennsylvania Health Care Cost Containment Council, Hospital Financial summary reports, various years.
- 83. Published article from American College of Physicians.
- 84. Published article from Graduate School of Business Stanford University.
- 85. Published article from Pennsylvania Medical Society.
- 86. Published article from Robert Wood Johnson Foundation.
- 87. Published article from The Council of State Governments.
- 88. Tenet 10-K reports, 1996-2000.
- 89. The Almanac of Hospital Financial and Operating Indicators, 1998-1999, Center for Healthcare Industry Performance Studies ('CHIPS').
- 90. The Almanac of Hospital Financial and Operating Indicators, Volume 1, 1997, University HealthSystem Consortium.
- 91. The BBA and a Guide to Hospital Performance, HCIA, 1999.
- 92. The Comparative Performance of U.S. Hospitals, The 2001 Sourcebook, and The 2003 Sourcebook, Solucient.
- 93. The Hospital Accounts Receivable Analysis, 1996 and 1997.

#### Articles and Publications

- 94. Various news periodicals and journal publications:
  - i. American Association of the Advancement of Science
  - ii. Daily Pennsylvanian
  - iii. Financial Practice and Education
  - iv. Harvard Business Review
  - v. Health Affairs
  - vi. Healthcare Purchasing News
  - vii. Journal of Finance
  - viii. Journal of Finance and Economics
  - ix. Journal of the American Medical Association
  - x. Medical Economics
  - xi. Medical Industry Today
  - xii. Modern Healthcare
  - xiii. Moody's Investor Services
  - xiv. Philadelphia Business Journal
  - xv. Philadelphia Inquirer
  - xvi. Physician News Digest
  - xvii. Pittsburgh Business Times
  - xviii. Pittsburgh Post-Gazette
    - xix. PR Newswire
    - xx. The Review of Financial Studies
  - xxi. University of California Santa Barbara publications.